



**MEETING MINUTES  
UNIVERSITY OF MARY WASHINGTON  
BOARD OF VISITORS EXECUTIVE COMMITTEE  
FRIDAY, AUGUST 26, 2016**

**Executive Committee Members Present:**

Fred M. Rankin III, Rector  
Kenneth J. Lopez '92, Vice Rector  
Heather M. Crislip '95, Secretary  
Holly T. Cuellar '89, At-Large  
Carlos Del Toro, At-Large (Arrival 1:17 p.m.)

**Other Board Members Present and Participating:**

Edward (Ted) B. Hontz  
Lisa D. Taylor '85  
Rhonda S. VanLowe

**Also Present:**

Troy D. Paino, President  
Martin A. Wilder, Jr., Chief of Staff  
Carrie S. Nee, Senior Assistant Attorney General, Education Section  
Betsy J. Chinn, Deputy Clerk of the Board  
Zafeer A. Mobashar, Audio Visual Technician  
Susan B. Worrell, Special Assistant to the President, University Events and Conferencing

**A. Call to Order**

Rector Rankin called the meeting to order at 1:00 p.m. He welcomed everyone and asked that individuals present introduce themselves. Mr. Rankin reviewed the purposes of the meeting and the topics to be discussed.

The Rector then invited Ms. Cuellar to provide an update on the presidential inauguration, which is scheduled for Friday, April 21, 2017. Ms. Cuellar noted that she and the other co-chairs, Susan Worrell, Timothy O'Donnell, and Kelli Slunt, had met with chairs of the seven subcommittees to begin the planning process. This group is designated as the inauguration steering committee. President Paino met with the steering committee to provide his vision for the inauguration.

Ms. Cuellar was also asked to discuss the possibility of submitting an application for the UMW Board of Visitors to be considered for the AGB John W. Nason Award for Board Leadership. Ms. Cuellar noted that, in accordance with the recommendation from the facilitator at the

summer retreat to celebrate the successful presidential search process, she would be happy to draft an application on behalf of the UMW Board. By consensus, the members present endorsed this proposal.

## **B. President's Remarks**

President Paino provided an update on the successful All-University Opening Assembly that was held on August 17, with 479 attendees from across UMW's faculty and staff. The event was well-received and remarks are posted on the website.

Dr. Paino also reported that the new student move in went well. He and Mrs. Paino visited all of the first-year residence halls to meet and talk with students and family members. At the end of the day, President Paino delivered welcoming remarks to more than 900 students and family members assembled in the Anderson Center. He was joined in the presentation by UMW parent, Chip Tarkenton. A number of other events are upcoming, including Honor Convocation, the new student ice cream event on the Brompton lawn, and Eagle Gathering.

Governor McAuliffe has announced that, due to shortfalls in revenue collections, the Commonwealth is facing at least a \$1.2 billion biennial budget gap. Planned raises for faculty and other employees are suspended and there may be additional budget cuts coming.

President Paino met with Rector Rankin to discuss ideas for possible changes in Board meetings. It is anticipated that the President's Reports will be expanded to include more information and substance than before. There will be reduction of the number of other reports and presentations, to enable the Board members to have more substantive discussions on critical topics. The number of committees may be reduced, consolidating the functions of some current committees. In addition, committee meetings will be more actively led by Board members. Committees may meet on Friday mornings, with subsequent Board actions to occur on Friday afternoons.

## **C. Rector's Remarks**

Mr. Rankin led a Board discussion of the committee structure. He shared a chart containing the expressed committee preferences of Board members. He led discussion about whether the Board currently has too many committees and suggested that the committees be organized around the work the Board needs to do. Proposals included combining academic affairs with student affairs, as well as combining finance and facilities with advancement. It was noted that the current bylaws would need to be changed to reflect any changes in committees. President Paino and Dr. Wilder will begin drafting language to outline new charges for the committees. It was noted that ad hoc committees may be formed to address specific priorities. Additional discussion focused on risk management issues, particularly surrounding topics such as Title IX, the counseling center, and campus safety. The Board members further discussed the formation of an ad hoc committee on diversity and noted that its purpose would be to be supportive from the Board level, to keep focus on the importance of this issue, and to be advisory to the President's Task Force on Diversity and Inclusion. Mr. Rankin reiterated the consensus of Board members present regarding a reduced number of committees and suggested leadership and membership for the committees. This matter will come before the full Board at its September meeting.

**D. Meeting Agenda, September 15-16, 2016**

The Executive Committee reviewed the draft agenda for the September meeting. Through discussion, minor amendments were made to the proposed agenda. By consensus, the agenda was approved as amended.

**E. Adjournment**

Prior to adjourning, the Board members present discussed a proposal from AGB Consulting to continue working with the retreat facilitator throughout the year in various capacities, including board development, board assessment, presidential leadership advisory services, and ongoing support through the 2017 retreat. The Board will keep the conversation going to consider possibly utilizing a more limited scope of services.

Due to scheduling issues, the next meeting date of the Executive Committee needs to be changed. By consensus, the meeting will be scheduled on Friday, October 21, 2016.

There being no further business before the Executive Committee, Rector Rankin declared the meeting adjourned at 3:48 p.m.

**MEETING MINUTES APPROVED  
UNIVERSITY OF MARY WASHINGTON  
BOARD OF VISITORS  
SEPTEMBER 15, 2016**