

**BOARD OF VISITORS  
GEORGE MASON UNIVERSITY**

**Meeting of  
May 11, 2017  
MINUTES**

**PRESENT:** Rector Davis and Vice Rector Peterson; Visitors Ahmed, Alcalde, Dwoskin, Gruner, Jacquemin, Marquez, Petersen, Purvis, Schar, and Witeck; Faculty Representative Renshaw; Student Representatives Pittman and Suero; President Cabrera; and Secretary pro tem Cagle.

**ABSENT:** Secretary Corley; Visitors Cumbie, Hazel and Zuccari.

**I.** Rector Davis called the meeting to order at 1:03 p.m.

**II. Recognitions**

On behalf of the Board of Visitors, Rector Davis welcomed and recognized several groups of outstanding students and Jack Wood award recipients.

**A. Recognition of Nationally Ranked Forensic Students**

Rector Davis recognized and introduced three Forensic National Champions, noting that for the 29<sup>th</sup> time in 40 years, Mason's Forensics has finished in the top five nationally in a competitive field of 80 colleges and universities and more than 1400 students: Nathan Leys – the top speaker in the country (unable to attend the meeting), Emma Bleker – the fifth place speaker, and Samantha Jordan – the seventh place speaker. The students were recognized with applause.

**B. Recognition of Truman and Goldwater Scholars**

Rector Davis recognized and introduced Joe Russell, a Truman Scholarship awardee, noting the prestige of the award and the difficulty of obtaining it in a field of 768 applicants; he was one of 62 recipients in the nation. Mr. Russell was recognized with applause. Rector Davis recognized the Goldwater Scholarship recipients, noting the award is based on academic merit and targeted to undergraduate students in natural sciences, mathematics, and engineering: Zachary Baker and Iris Stone competed against 1,286 applicants and were two of the 240 recipients. Additionally, Lucas Bouck was recognized for achieving an honorable mention in this competition. The students were recognized with applause. President Cabrera recognized and thanked Dr. Peter Pober, Director of Forensics, for his work with the students; Dr. Pober was recognized with applause. President Cabrera recognized and thanked Dr. LaNitra Berger, Director of the Office of Fellowships, for her mentorship and support work with the students. Dr. Berger addressed the Board and gallery, expressing her pride in the students' accomplishments and

explaining the length of the process and the high profile of these awards. Dr. Berger was recognized with applause.

- C. Recognition of the Early Identification Program (EIP) Graduating Students  
President Cabrera recognized and introduced the 2017 EIP graduating class. He addressed the students and their parents in Spanish. They responded with applause. President Cabrera provided background on the EIP, noting the students are identified in middle school from all the school districts in Northern Virginia and work with Mason mentors through high school, attending classes at Mason during the summers and academic years, in preparation for college. He called on Khaseem Davis, EIP Director, to provide remarks and introduce the student speaker, Ms. Graciela Pereddo. Mr. Davis thanked Ms. Rhina Alvarado, Ms. Kathy Cagle, and Mr. Scott Nichols for their help in preparing the logistical support for the recognition presentation. He highlighted the statistics and accomplishments of the graduating students and the 82 EIP students who will be transitioning from high school to college this year. Mr. Davis shared a story of Ms. Pereddo when she was admitted in the EIP nine years earlier. Ms. Pereddo spoke on behalf of her fellow graduates by sharing her personal story of being part of the Early Identification Program, now graduating with a Bachelor's degree with a goal of becoming a pediatric nurse practitioner. She thanked the University on behalf of her graduating class for the life-changing opportunity to be part of EIP. Rector Davis asked the EIP Graduates to stand and be recognized. He thanked them and wished them success. The Board and members of the gallery recognized the graduates with applause.
- D. Appreciation Plaque Presentation to Outgoing Student Representatives  
Rector Davis recognized the outgoing Student Representatives, Nathan Pittman and Christian Suero. He presented Mr. Pittman and Mr. Suero with plaques of appreciation for their service to the Board of Visitors. Mr. Pittman thanked the Board for the opportunity to serve as a Student Representative. He introduced his successor, Mr. David Kanos, the undergraduate student body president for 2017-2018, noting Mr. Kanos will be the first international student body president at Mason. Mr. Suero thanked the Board for the opportunity to work with them and shared his experience as a Student Representative. He noted the Graduate Student Body elections were in process and his successor would be named the following week. The Board recognized both representatives with applause. Rector Davis thanked them for their contributions and wished them success.

**E. Jack Wood Awards Presentation**

Rector Davis recognized Traci Kendall, Executive Director of Government and Community Relations for the presentation of the Jack Wood awards. Ms. Kendall provided background information on the awards, noting it is a university and community-wide annual award program to recognize individuals, groups, businesses, and not-for-profits who demonstrate leadership in fostering mutually beneficial relationships between the University and community. She explained the award is named for John C. “Jack” Wood, Mayor of the Town of Fairfax from 1953-1964, who was the driving force for arranging a campus to be located on land adjacent to the town and deeding it to the Commonwealth of Virginia for the University, beginning the “Town-Gown” relationship. Together with John Wood, son of Jack Wood, President Cabrera recognized the following awardees and their respective categories:

1. Delegate Thomas A. “Tag” Greason – Elected Official/Staff Category.
2. Sandy Spring Bank (Jay O’Brien and Annie Bolger received the award on behalf of the bank) – Business/Nonprofit Category.
3. Dr. Daniel Sklarew – Faculty/Staff Category.
4. Epsilon Mu Colony of Beta Theta Pi Fraternity (Kellon Jones, Keaton Cintorino, and Clinton Fitzgerald received the award on behalf of Epsilon Mu) – Student Category.
5. Mason and Partners (MAP) Clinics (Dr. Rebecca Sutter, Dr. Caroline Sutter, and representatives from Prince William Health District, City of Manassas Park, and Fairfax County Department of Neighborhood and Community Services received the award) – Partnership Initiative Category.

(Attachment 1 – Jack Wood Award program and background on each awardee)

Rector Davis thanked the awardees and the Board recognized them with applause. He called for a five minute recess to allow time for the guests to depart.

**III. Approval of the Minutes**

Rector Davis reconvened the meeting and called for any corrections to the minutes of the Executive Committee meeting and full Board meeting of March 2, 2017. Hearing none, the minutes stood approved as written.

**IV. Rector’s Report**

Rector Davis reported that his class is finished for the year and he was in the process of grading papers. He noted Commencement would be Saturday, May 20

with Marty Baron, executive editor of *The Washington Post*, as the speaker; he encouraged all Board members to attend.

Rector Davis noted that he had received comments from students about transportation between the Fairfax and Arlington campuses, stating that currently Mason runs a bus from the Fairfax campus to the Metro and then students take the Metro to the Arlington campus. He asked President Cabrera to gather input from students through the student government and determine the demand and cost of using buses between the two campuses.

Rector Davis presented the proposed Board of Visitors Meeting Schedule for 2017-2018, noting the schedule included four regular Board meetings plus the Planning Conference at the end of July 2018. Rector Davis called for a motion to approve the 2017-2018 Meeting Schedule as presented. It was **MOVED** by Vice Rector Peterson and **SECONDED** by Visitor Ahmed to approve the Board of Visitors Meeting Schedule for 2017-2018 as presented. Rector Davis opened the floor for discussion. There was none.

**MOTION CARRIED UNANIMOUSLY BY VOICE VOTE**  
(Attachment 2 – Board of Visitors Meeting Schedule for 2016-2017)

**V. President's Report**

President Cabrera presented a power point presentation to highlight numerous successes of Mason's students and community. The presentation began with a video of Isabella Nicola who was born with a shortened left arm and no left hand, wanted to play the violin and received a specially designed prosthetic arm through the research of five Mason bioengineering students. President Cabrera continued the presentation that included the following slides: Truman and Goldwater scholarship winners; statistics showing no disparity in the graduation rates between ethnicities; *It's On US* event featuring former Vice President Joe Biden raising awareness to end sexual violence on college campuses; Mason alumnus Nathaniel Provencio who was named *The Washington Post* Principal of the Year; the ADVANCE transfer partnership between Mason and NOVA; Komodo dragon blood research; the impact of R1 classification on research opportunities; Larrie Ferreiro, Pulitzer finalist in History; Charlotte Gill, Carnegie Fellowship winner; Mason's increased national and international reputation and media stories; Mason named one of the top 15 most improved men's basketball teams in the nation; men's indoor track and field won the A-10 championship; women's outdoor track and field won the A-10 championship; meeting enrollment goals of the Strategic Plan; new budget model, Wiley Partnership, the Online Virginia Network, and ADVANCE Partnership; fundraising ahead of goal; total gifts and pledges from 2007 through 2016; endowment growth; foundation assets, liabilities and net

assets; future events that include hosting gubernatorial debates, Commencement featuring Marty Baron, the awarding of the Mason Medal to James W. Hazel, and a new tradition of celebrating faculty accomplishments with four medals that have been endowed by donors. President Cabrera noted the awards as follows:

1. The John Toups Medal – for Excellence in Teaching
2. The Beck Family Medal – for Excellence in Research and Scholarship
3. The Earle Williams Medal – for Excellence in Social Impact
4. The Karen and Hector Alcalde Medal – for Excellence in Diversity and Inclusion

The Board responded with applause and Rector Davis thanked President Cabrera.

## **VI. Committee Reports**

### **A. Academic Programs, Diversity and University Community Committee**

Rector Davis called on Chairman Alcalde to provide a report from the Academic Programs, Diversity and University Community Committee. Chairman Alcalde reported the committee received the following reports:

1. Diversity and Inclusion Update: Report from Rose Pascarell, Vice President of University Life, and Julian Williams, Vice President of Compliance, Diversity and Ethics highlighting initiatives that support student success; student activism; no disparity in graduation rates for Hispanic and African-American students at Mason; Mason's ranking in the top 40 most diverse campus in the U.S. with 74% of undergraduates identifying with underrepresented groups; the percentage of faculty/staff is disproportionate to Mason's students of color particularly in the faculty body; initiatives to recruit, retain, and advance diverse faculty across disciplines and ranks, promoting an organizational culture where diverse members of the Mason community can thrive; increased Title IX support with the addition of a Title IX coordinator and a Title IX investigator; increased internal dialogue around equality and inclusion, including resource commitment, new search committee training to support key initiatives, faculty development programs, and specific efforts that include namings to create a campus climate favorable to recruiting diverse faculty.
2. Outgoing Student Representatives: Christian Suero and Nathan Pittman spoke to the committee on the importance of student involvement and partnership with faculty and administration to strengthen and broaden the Mason community. Chairman Alcalde thanked Mr. Suero and Mr. Pittman for their engagement and service, noting their valuable involvement and insight. She wished them success and looked forward to their continued involvement with Mason.

3. Mason Korea Update: Dr. Steven Lee, President of Mason Korea, provided the Mason Korea Vision for 2020 focused on student enrollment and retention, diversity, experience and support, institutional partnerships, expanded academic programs, faculty development, and financial self-sufficiency, noting the financial forecast for the next five years is increasingly positive and should result in a significant operating surplus.
4. Faculty Handbook Revisions: Keith Renshaw, Chair of Faculty Senate, reviewed the recent Faculty Handbook Revisions, subject to Board approval.
5. Online Virginia Network Authority Board Appointment: Michelle Marks, Vice President for Academic Innovation and New Ventures, provided an overview of a Resolution to appoint a Board member to the Online Virginia Network Authority.

Chairman Alcalde **MOVED** to approve the following Action Items in block:

1. Faculty Handbook Revisions
2. Resolution to appoint James W. Hazel as a non-legislative citizen member to the Board of the Online Virginia Network Authority
3. Faculty Actions: (a) Promotion and Tenure, (b) Conferral of Emerita/Emeritus Status, (c) Elections of New Tenured Hires, and (d) Special Rank Change

The motion was **SECONDED** by Visitor Purvis. Rector Davis opened the floor for discussion. There was none.

**MOTION CARRIED UNANIMOUSLY BY VOICE VOTE**

(Attachment 3 – Resolution for Online Virginia Network Authority Board Appointment)

**B. Finance and Land Use Committee**

Rector Davis called on Chairman Peterson to provide a report from the Finance and Land Use Committee. Chairman Peterson noted how difficult it is to determine the tuition rate given the influences that have to come into consideration. He thanked Jennifer “J.J.” Davis, Senior Vice President of Administration and Finance, and her team for their work on the budget and the tough decisions that needed to be made. Chairman Peterson reported the budget included increases in financial aid, StayMason and student support, compensation for faculty and staff, and Strategic Plan funds for IT infrastructure and student experience. He reported the result was a 5.5% increase in tuition, noting that translated to an increase of \$624 for in-state students and \$1788 for out-of-state students. Chairman Peterson **MOVED** and Visitor Jacquemin **SECONDED** the motion to approve the tuition

increase of 5.5%. Rector Davis opened the floor for discussion. There was none.

**MOTION CARRIED UNANIMOUSLY BY VOICE VOTE**

Chairman Peterson reported the Committee reviewed the Utility Infrastructure Project and the site work impact on pedestrians and traffic. He noted one contractor would be responsible for the work in an effort to get all the work done at the same time. Chairman Peterson reported the Committee reviewed the Six-Year Capital Plan that is submitted every year. Chairman Peterson **MOVED** and Visitor David Petersen **SECONDED** the block motion to approve the Schematic Design for the Utility Infrastructure Project and the Six-Year Capital Plan. Rector Davis opened the floor for discussion. There was none.

**MOTION CARRIED UNANIMOUSLY BY VOICE VOTE**

Chairman Peterson reported the Committee reviewed the acquisition authorization of Cisco network equipment. He noted this required Board approval because the purchase exceeded the Senior Vice President's authorization of \$2 million. He reported the Investment Policy Statement was also discussed in Committee and no major modifications were necessary. Chairman Peterson **MOVED** and Visitor Jacquemin **SECONDED** the block motion to approve the Resolution for the Acquisition of Cisco Network Equipment and the Investment Policy Statement. Rector Davis opened the floor for discussion. There was none.

**MOTION CARRIED UNANIMOUSLY BY VOICE VOTE**

(Attachment 4 – Resolution for Acquisition of Cisco Network Equipment)

Chairman Peterson advised the Board that Tom Calhoun, Vice President of Facilities, would be retiring after 13 years at Mason. Chairman Peterson commented that during those years Mr. Calhoun had been instrumental in the construction, renovation, and rebuilding of approximately 60 buildings, creating a "mini city" where people live, work and play. Chairman Peterson noted how knowledgeable Mr. Calhoun was about all phases of the projects and how he got them done effectively and timely. He thanked Mr. Calhoun for his hard work and service to Mason. The Board and gallery recognized Mr. Calhoun with applause. Rector Davis thanked Mr. Calhoun for his leadership and called on him for comment. Mr. Calhoun addressed the Board, noting his previous career in the Navy and that his time at Mason was the longest he had been in any one place. He shared that he enjoyed working with the Board and staff and that he would miss his energizing work at Mason. The Board again recognized Mr. Calhoun with applause.

**C. Audit Committee**

Rector Davis called on Vice Chairman Gruner, in Chairman Corley's absence, to provide a report from the Audit Committee. Vice Chairman Gruner reported the Audit Committee met in Closed Session to discuss Critical Infrastructure Vulnerability Assessment Information, noting significant progress had been made in this area under the direction of Marilyn Smith, Vice President and CIO, and it continues to be an ongoing challenge. Vice Chairman Gruner reported the Audit Committee met jointly with the Finance and Land Use Committee to review the Auditor of Public Accounts Examination of the FY16 Financial Statement. She noted that Committee also reviewed the Audit Status Report.

**D. Development Committee**

In the absence of Chairman Hazel and Vice Chairman Zuccari, Rector Davis provided the report from the Development Committee. Rector Davis reported the Committee received an update from Jay O'Brien, Chairman of the George Mason University Foundation Board, regarding activities of the Board of Trustees, noting the recent CASE Checklist indicated the Foundation is on track and follows best practices. Rector Davis reported two students, Bethel Domfeh and Mariam Ghanen, shared with the Committee how their scholarships had impacted their ability to attend Mason. Rector Davis reported the Committee received an update from Janet Bingham, Vice President of University Advancement and Alumni Relations, noting the Campaign Fundraising goal was reached on March 23, 2017, raising \$507 million to date. He reported the faculty is giving \$1 million for the year, a significant increase over the last two years, noting faculty donors had increased by 100%. Rector Davis reported alumni giving is at \$4 million for the year, a significant improvement over last year.

Rector Davis recognized President Cabrera for comment. President Cabrera noted that even though the fundraising raising goal had been reached, the efforts had not stopped. He said the fundraising would continue until the original date of December 2018 and offered the Board the opportunity to be part of the group of people to raise the largest amount of money in George Mason's history. He thanked the Board for their support.

**E. Research Committee**

Rector Davis called on Chairman Gruner to provide a report from the Research Committee. Chairman Gruner reported the Committee received a report from Kerry Bolognese, Director of Federal Government Relations, concerning the Federal funding outlook for the research budget. Chairman Gruner that the United States is in the middle of the pack in terms of spending



as a percentage of gross domestic product, behind China, Japan, and Korea. She reported that Mr. Bolognese noted several Mason professors and alumni currently tapped by the new Administration including Associate Professor Neomi Rao, nominated as Administrator in the Office of Administration and Regulatory Affairs, and Associate Professor Rachel Brand, nominated to be Associate Attorney General in the Department of Justice. Chairman Gruner reported the Committee received a report from Amy Adams, Program Manager for Scientific Outreach and Education, concerning the Aspiring Scientist Summer Internship Program, noting it is celebrating its 10-year anniversary. She reported the program has grown from a dozen high school students having summer internships to approximately 900 high school and college students from across the U.S. applying for 80 internships. She noted the interns work with Mason professors, resulting in being recognized in peer reviewed scientific journals, international conferences, the creation of diagnostic tests for Lyme disease and TB. Chairman Gruner noted this program is growing the next generation of scientists. She reported 10 – 15% of the interns matriculate to or are already attending Mason, the rest matriculate to the top schools, including MIT and medical schools, and are spreading the word about this program throughout the U.S.

**VII. Closed Session**

Rector Davis called for a motion to go into Closed Session. It was **MOVED** by Vice Rector Peterson and **SECONDED** by Visitor Gruner that the Board go into a Closed Session under the provisions of Section 2.2-3711.A.10 to discuss Honorary Degrees and Special Awards, Section 2.2-3711.A.29 to discuss a Public Contract, Section 2.2-3711.A.8 to discuss Gifts, Bequests, and Fundraising Activities, Section 2.2-3711.A.7 for consultation with Legal Counsel, and Section 2.2-3711.A.1 to discuss a Personnel Matter. Rector Davis opened the floor to discussion. There was none.

**MOTION CARRIED UNANIMOUSLY BY VOICE VOTE**

Rector Davis invited the Faculty and Student Representatives to remain in the room for the discussion of Honorary Degrees and Special Awards.

It was **MOVED** by Vice Rector Peterson and **SECONDED** by Visitor Gruner that the Board go back into public session and further moved that by ROLL CALL VOTE affirm that only public business matters lawfully exempted from the open meeting requirements under the Freedom of Information Act were heard, discussed or considered in the Closed Session, and that only such business matters that were identified in the motion to go into a Closed Session were heard, discussed or considered in the Closed Session.

Roll call was taken with all present members responding in the affirmative.

As a result of the Closed Session, the following Action Item was brought to the Open Meeting:

It was **MOVED** by Visitor Witeck and **SECONDED** by Visitor Alcalde that pending the acceptance of the speaker invitation by the candidate reviewed in the Closed Session, the Board approve an Honorary Degree for that person to be awarded at a future Graduation or Commencement. Rector Davis opened the floor to discussion. There was none.

**MOTION CARRIED UNANIMOUSLY BY VOICE VOTE**

**VIII. Adjournment**

With no other business to come before the Board, Rector Davis adjourned the meeting at 3:00 p.m.

Respectfully submitted,



Kathy Cagle  
Secretary pro tem

Attachment 1: Jack Wood Awards Program

Attachment 2: Board of Visitors Meeting Schedule for 2017-2018

Attachment 3: Resolution – Online Virginia Network Authority Board Appointment

Attachment 4: Resolution – Acquisition of Cisco Network Equipment



## **The John C. “Jack” Wood Award for Town-Gown Relations**

**May 11, 2017**

The Jack Wood Award for Town-Gown Relations is a university and community-wide annual award program to recognize individuals, groups, businesses, and not-for profits who demonstrate leadership in fostering mutually beneficial relations between the university and the community.

*The award is named for John C. “Jack” Wood, Mayor of the Town of Fairfax from 1953-1964. Mayor Wood was the driving force for arranging a campus to be located on land adjacent to the town and deeding it to the Commonwealth of Virginia for the university, thus beginning the Town-Gown relationship.*

### Elected Official/Staff Category

**Delegate Thomas A. “Tag” Greason** represents not only the citizens of Loudoun County in Virginia’s General Assembly, but also his alma mater George Mason University. Tag is a champion for the students, faculty and staff of the university and has helped members of the General Assembly better understand the needs of our community. Each year he has been the principal sponsor of budget amendments designed to help the university meet its strategic goals. George Mason University is very fortunate to have an advocate like Delegate Greason working for our students, faculty and staff.

### Business/Nonprofit Category

**Sandy Spring Bank – Jay O’Brien and Annie Bolger** of Sandy Spring Bank have worked tirelessly to partner with George Mason University’s University Life Offices to support the Early Identification and Student Transition and Empowerment Programs by signing on as the Title Sponsor for the Diversity Scholarship Golf Classic for the past eight years.

Through their leadership, creativity and follow-through, students benefit from scholarship funds raised, and local and regional business and community members learn more about George Mason University and its offerings. At the event each year many new participants and sponsors are surprised to learn about everything that Mason does, both on our campuses and beyond. Jay O’Brien and Annie Bolger, the representatives of Sandy Spring Bank, are incredible champions for both Mason and the Fairfax community, and have gone above and beyond in connecting the two for several years.

### Faculty/Staff Category

**Dr. Daniel Sklarew** has been advancing Mason’s Town-Gown partnerships for over 20 years, promoting ecological sustainability and watershed stewardship across Northern Virginia and beyond. In Fairfax County he led the Mason team preparing the County’s first community-wide inventory of greenhouse gas emissions and applied its finding to assist Reston Sustainability Community Partnerships in its energy and

greenhouse gas reduction initiative. In Prince William County he has trained public school teachers to lead Meaningful Watershed Educational Experiences (MWEE) in their classrooms, and has trained Mason student field-interpreters to assist with these experiences since 2009. In Arlington County, Dr. Sklarew was central to co-organizing the Mason/Arlington Earth Week community event hosted at the Arlington Campus, which included the Arlington Green Patriot Award and Operation Rain Barrel. In addition, Dr. Sklarew has strengthened Mason relationships internationally with Japanese and Mexican communities through sustainability and watershed experiences. Most recently, Dr. Sklarew has worked with the King's Park West community, south of our Fairfax campus, to facilitate collection of neighborhood donations to Mason's Pop-up Pantry. Dr. Sklarew has exemplified leadership in advancing mutually beneficial Town-Gown relations between Mason and its neighbors.

Student Category (awarded to an individual or group)

**Epsilon Mu Colony of Beta Theta Pi Fraternity** has shown a drive to positively represent Mason and assist those within the surrounding community. Last semester Beta raised over \$2,000 for breast cancer research and awareness for local organizations working in that arena; participated in Fear 2 Freedom, assembling survivor kits to be used at local hospitals for victims and survivors of sexual assault; volunteered with the local chapter of the Brother's Brother Foundation, assembling medical kits for doctors, nurses and clinics in communities of dire need; and over the holiday season adopted seven families through the Fairfax County Adopt-a-Family Holiday Program, donating over \$400 worth of gifts for families in need. This semester Beta coordinated and donated over 5,000 non-perishable food items to local food pantries and food banks with an emphasis on serving children from low-income families or in danger of becoming homeless and need a packed lunch for school. The Epsilon Mu Colony of Beta Theta Pi is committed to building relationships of mutual assistance between the University and the greater Northern Virginia community. **Representing Beta Theta Pi are Kellon Jones, Keaton Cintorino and Clinton Fitzgerald.**

Partnership Initiative Category (an initiative between a Mason entity and an external organization(s) that reciprocally benefits both entities)

**Mason and Partners (MAP) Clinics** are an example of academic-community partnerships at their best. At the request from a Mason alumna working as a Nurse Manager for Manassas Park City Schools, Mason professors **Drs. Rebecca and Caroline Sutter** were approached about providing school-required exams for students who could not afford care. Through partnerships with the **Prince William Health District**, the **City of Manassas Park** and space provided by Manassas Park Community Center, the clinic now operates one 6-hour day per week clinic at that site, and has expanded to two other sites in Springfield and Falls Church through a partnership with **Fairfax County Department of Neighborhood and Community Services**. The goal of the clinic is to serve as a bridge for patients with no access to care into a more permanent healthcare solution. Current estimates suggest that the clinics provide over \$90,000 each month in unreimbursed care, or almost \$1.1 million in care per year. Through the engagement of Mason faculty, students (across numerous disciplines from nursing and language translation to social work and psychology), and numerous community partners, these clinics are successful.

***Congratulations to all  
award recipients!***

**BOARD OF VISITORS**  
**George Mason University**  
**Meeting Schedule for 2017-2018**  
*Approved - May 11, 2017*

<b>Thursday, October 12, 2017</b>	<b>Full Board Meeting</b>
<b>Wednesday, December 13, 2017</b>	<b>Full Board Meeting</b>
<b>Thursday, March 1, 2018</b>	<b>Full Board Meeting</b>
<b>Thursday, May 3, 2018</b>	<b>Full Board Meeting</b>
<b>Thursday, July 26, 2018</b>	<b>Annual Planning Conference</b>
<b>Friday, July 27, 2018</b>	<b>Annual Meeting</b>

**Special Full Board or Committee meetings to be scheduled if needed.**

**RESOLUTION  
OF THE  
BOARD OF VISITORS OF GEORGE MASON UNIVERSITY**

WHEREAS, pursuant to Code of Virginia §23.1-3135 (effective July 1, 2017) the Board of Visitors must appoint a non-legislative citizen member to the Board of Trustees of the Online Virginia Network Authority, for an initial term of two (2) years (as provided in 2017 Acts of Assembly Chapter 686, Item 2.);

The Board of Visitors hereby appoints James W. Hazel to be a member of the Board of Trustees of the Online Virginia Network Authority, for a term of two (2) years.

Adopted: May 11, 2017



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Tom Davis, Rector  
Board of Visitors  
George Mason University

RESOLUTION  
OF THE  
BOARD OF VISITORS OF GEORGE MASON UNIVERSITY

WHEREAS, the University desires to enter into a contract with Electronic Systems, Inc. (the "Contract"), to acquire certain Cisco network equipment ("Equipment") in the amount of approximately \$2,507,000.00; and

WHEREAS, the total cost of such Contract will exceed \$2,000,000;

The Board of Visitors hereby delegates to the President or the Senior Vice President for Administration and Finance the authority to enter into such Contract in an amount not to exceed \$2,507,000.00.

Adopted: May 11, 2017



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Thomas M. Davis, III  
Rector  
Board of Visitors  
George Mason University