

BOARD OF VISITORS RETREAT
Wednesday, March 4, 2026 - 8:30 a.m. to 4:45 p.m.
Classroom of the Future - Brown Memorial Hall - Room 230
Norfolk, VA 23504
Bishop Kim W. Brown, Rector



Norfolk State University

Zoom Link: https://nsu-edu.zoom.us/webinar/register/WN_bLgm7nFISMauWPKWcj_uAg

Breakfast Available: 8:00 a.m. - - Attire: Business Casual

Schedule

Activities

8:30 a.m. – 9:00 a.m.	Welcome: Bishop Dr. Kim Brown, Rector Greetings and Introduction of Facilitator: President Javaune Adams-Gaston, Ph.D.
9:00 a.m. – 9:30 a.m.	Opening Frame: Mr. Edward Smith-Lewis, Senior Vice President, Strategic Partnerships and ICB, United Negro College Fund
9:30 a.m. – 10:30 a.m.	The Higher Education Landscape: Mr. Edward Smith-Lewis
10:30 a.m. – 10:45 a.m.	BREAK
10:45 a.m. – 12:00 p.m.	HBCU Structural Context: Mr. Edward Smith-Lewis
12:00 p.m. – 1:00 p.m.	LUNCH AND CONVERSATION
1:00 p.m. – 2:00 p.m.	Norfolk State Today: Strength & Trajectory: Mr. Edward Smith-Lewis
2:00 p.m. – 2:45 p.m.	2035 Scenario Lab: Mr. Edward Smith-Lewis
2:45 p.m. – 3:00 p.m.	BREAK
3:00 p.m. – 3:20 p.m.	Stewardship Commitments: Mr. Edward Smith-Lewis
3:20 p.m. – 3:30 p.m.	BREAK
3:30 p.m. – 4:30 p.m.	HBCU Excellence: Dr. Harry L. Williams, President and CEO, Thurgood Marshall College Fund; and Sean D. Burns, Esq., Interim Vice President, Government Relations and Legal Affairs for the Thurgood Marshall College Fund (TMCF)
4:30 p.m. – 4:45 p.m.	Final Comments
5:00 p.m. – 7:00 p.m.	DINNER: On campus (No business to be discussed)